7	61 days is when the third reminder is issued (debts exclude items on 'indefinite hold', e.g. debtors in administration)	-9.7%	-2	18	20	Sundry debtors: debts over 61 days £000
6	21 days is taken as the base as the first reminder is issued after $3\ \text{wks.}$	-44.9%	-16	19	35	Sundry debtors: debts over 21 days £000
ហ	Cumulative return on investments. Target is budget assumption	-18.4%	-0.15	0.65 0.43 0.35	0.80	Investment return % 3 month LIBID 7 day LIBID
4	LPIFS 8 - % on direct debit	11.1%	8.0	80.0	72.0	Council Tax payers % on direct debit
ā	LPIFS 20. Monthly cumulative figures.	0.5%	0.4	75.5	75.1	NNDR % collected for 2015/16
Ë	LPIFS 19. Monthly cumulative figures	-0.1%	-0.1	77.5	77.6	Council Tax % collected for 2015/16
ω	Target is budgeted ftes. Some posts are temporarily vacant to meet the requirement for the vacancy budget; some covered by agency staff and others vacant pending recruitment.	-4.4%	-16.1	353.2	369.3	Number of employees (full time equivalent)
	The average monthly salary cost (ie employees on SDC payroll) is below budget as a consequence of vacant posts; actual pay award being slightly below budget and reductions in use of overtime.	-4.9%	-56	1,082	1,138	Average monthly salary cost SDC £'000
2	Target is annual pay budget divided by budget ftes.	-1.9%	-58	3,035	3,093	Average monthly cost per employee £
	Total investments at month end. Since April 2013, precepts are paid in 12 instalments of roughly £5m. (Previous years we paid in 10 instalments - not June or December). The target figures have been updated to reflect the Balance Sheet position as at 31/03/15.	60.5%	16,468	43,706	27,238	Monthly investment balance £000
graph	notes	ю́ %	Variance	actual	target	Description